

Minutes

SESLHD Board Meeting

Wednesday 31 October 2018
4pm – 7pm
Executive Meeting Rooms, Level 3, High Street Building, Prince of Wales Hospital

Present and Apologies

Board Members:

- Mr Michael Still (Chair)
- Mr Jonathan Doy
- A/Professor Robert Farnsworth
- A/Professor Peter Gonski
- Dr Debra Graves
- Dr Greg Levenston
- Janet McDonald (via teleconference)
- Mr Neville Mitchell (via teleconference)
- Ms Helene Orr
- Professor Allan Spigelman

In Attendance:

- Mr David Pearce Acting Chief Executive
- Ms Kim Olesen Director of Nursing and Midwifery Services
- Mr Peter Eaton Acting Director of Finance
- Mr Tobi Wilson General Manager, Prince of Wales Hospital and Sydney/Sydney Eye Hospital (until Item 1.1)
- Ms Trish Wills Manager, Randwick Campus Redevelopment (until Item 1.1)

Apologies:

- Ms Patricia Azarias Board Member
- Mr Liam Harte Board Member

Secretariat:

Ms Nicole McGregor, Executive Officer to the Chief Executive and Board Secretary



Focus Areas

Focus Area 1: Presentation

Role of NSW Treasury and fiscal context

Invited guest: David Withey, Executive Director, Health, Justice and FACS

Mr David Withey and colleagues from NSW Treasury were invited to give a presentation to the Board on the role of NSW Treasury and the current fiscal context.

Discussion was held on the increasing proportion of New South Wales' budget that is required to be spent on health. Discussion was held on the need to improve service design and delivery to maximise population health and deliver clinical outcomes more efficiently. The importance of partnerships and cross-system collaboration was highlighted.

The Board discussed mechanisms for improved collaboration between Local Health Districts and NSW Treasury. The importance of funding models aligning with clinical service models was highlighted.

Discussion was held on the importance of increased focus on preventative care.

The Board thanked Mr Withey and guests from NSW Treasury for their time in joining the Board for a discussion.

Focus Area 2: Presentation

Randwick Campus Redevelopment

Invited guests: Tobi Wilson, General Manager, Prince of Wales Hospital and Sydney/Sydney Eye Hospital

Ms Trish Wills, Manager, Randwick Campus Redevelopment

Mr Tobi Wilson, General Manager, Prince of Wales Hospital and Sydney/Sydney Eye Hospital was invited to give a presentation to the Board and guests from NSW Treasury on the Randwick Campus Redevelopment. The vision, design principles and some of the model of care changes proposed for the campus were outlined.

An update was provided on the most recent progress on the capital works on the campus.

The Board discussed the alignment of clinical services on the campus. The Board was advised that consultation is currently underway on clinical service alignment.

The transport needs of the Randwick Campus were discussed.

A promotional video on the vision for the Randwick Campus Redevelopment was shown.

The Board thanked Mr Wilson for his presentation and looks forward to quarterly updates in 2019.

Administration

1.1. Present and Apologies

The Board noted those present and the apologies received.

1.2. Declaration of Interests

Nil declarations of interests made.

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1.3. Minutes of the SESLHD Board meeting held Wednesday 26 September 2018

Resolution 330

The Board resolved to approve the minutes of the SESLHD Board meeting held on Wednesday 26 September 2018 as an accurate record of proceedings.

1.4. Minutes of the Finance and Performance Committee meeting held Monday 24 September 2018

The minutes of the meeting of the Finance and Performance Committee held on Monday 24 September 2018 were noted. The Board was advised that the General Managers from each Sutherland Hospital and St George Hospital gave presentations to the Finance and Performance Committee on 29 October 2018 on the status of their respective hospital's financial position and Value Improvement Plans (VIPs).

1.5. Minutes of the Quality and Safety Committee meeting

Nil minutes to note this month.

1.6. Minutes of the Community Partnerships Committee meeting held Monday 10 September 2018

The minutes of the meeting of the Community Partnerships Committee held on Monday 10 September 2018 were noted. A presentation by the Director of Planning, Population Health and Equity at a future Board meeting on the work of the Directorate of Planning, Population Health and Equity was proposed.

<u>Action:</u> Director of Planning, Population Health and Equity to be invited to present to the Board on the work of the Directorate of Planning, Population Health and Equity.

1.7. Minutes of the Audit and Risk Committee meeting

Nil minutes to note this month.

1.8. Actions

The Board reviewed the Action Log.

1.9. Correspondence Register

The Board noted the correspondence received to Wednesday 24 October 2018.

Standing Items

2.1 Board Chair Report

The Board noted the verbal update from the Board Chair.

2.2 Acting Chief Executive Report

The Board noted the report provided by the Acting Chief Executive.

The Board discussed recommendations arising from internal audit reports and requested a report on overdue action items that are considered high risk.

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<u>Action:</u> Report on high risk overdue action items from internal audit reports to be provided to the Board by the Director of Internal Audit.

2.3 Finance Report

The Acting Director of Finance provided an update on the District's financial position for the month of September 2018, as detailed in the Financial Performance Summary Report.

Discussion was held on the challenges associated with the manner in which the District has been funded.

The Board was advised that the District's facilities and services continue to develop VIPs to address challenges in expenditure.

2.4 Key Performance Indicator (KPI) Report

The Board noted the Integrated Performance Report provided in the meeting papers. The Board was advised that performance against activity targets has improved in 2018/19 as compared to the 2017/18 financial year.

2.5 Program Management Office (PMO) Report

The Program Management Office (PMO) Report was noted.

2.6 Teaching and Research

The Board requested a progress update from the Director of Research on the implementation of the SESLHD Research Strategy.

<u>Action:</u> Progress update on the implementation of the SESLHD Research Strategy to be provided to the Board by the Director of Research.

2.7 Capital Works

The Board noted the information provided on capital works progress.

New Items

3.1 2018/19 SESLHD Safety and Quality Account

The Board endorsed the 2018/19 SESLHD Safety and Quality Account for submission to the NSW Ministry of Health.

The Board discussed the results from the People Matter Employee Survey that are highlighted in the Safety and Quality Account. The Board discussed the challenges associated with improving staff survey completion rates.

The Board discussed the Nursing Engagement Survey that has been undertaken in SESLHD.

<u>Action:</u> Results of the Nursing Engagement Survey to be provided to the SESLHD Board by the Director of Nursing and Midwifery Services.

3.2 SESLHD Enterprise Risk Management Strategy

The Board noted the information provided on the SESLHD Enterprise Risk Management Strategy. It was noted that a Board workshop on risk is to be scheduled.



3.3 SESLHD Board Meeting Schedule for 2019

The Board noted this item.

3.4 SESLHD Homelessness Health Strategy 2018-2021

The Board noted the SESLHD Homelessness Health Strategy 2018-2021. Board members acknowledged the work undertaken to develop the strategy and provided positive feedback on the document.

Papers for Information

4.1 Recruitment Bulletin

The Board noted the Recruitment Bulletin provided in the meeting papers.

4.2 Our People - Heart of Caring Profile

The Board noted the staff member Heart of Caring Profile provided in the meeting papers.

Meeting Close

5.1 Business without notice

The Board discussed the audit underway on Local Health District governance. It was noted that Board members will be asked to complete a survey, and that interviews have been sought with the Board Chair, and the Chairs of the Audit and Risk Committee and the Board Community Partnerships Committee.

5.2 Noting of Confidential Items

Nil items noted.

5.3 Date of next meeting:

Wednesday 28 November 2018 **4pm – 7pm** Board Meeting

Sydney/Sydney Eye Hospital

Meeting closed at 7.16pm.



MASALL	
Signature	
Michael Still Name	
11 December 2018 Date	